



The Monarch Academic Framework

An Integrated Doctoral Ecosystem for Educating Professional Researchers and Responsible Leaders

THE MONARCH ACADEMIC FRAMEWORK

Explore the institutional foundations of Monarch's integrated doctoral ecosystem.

Origins

Institutional history

School of Management Thought

Educational philosophy

Standard Research Method

Research methodology

Master-in-Passing Framework

Academic progression

Educational Ecosystem

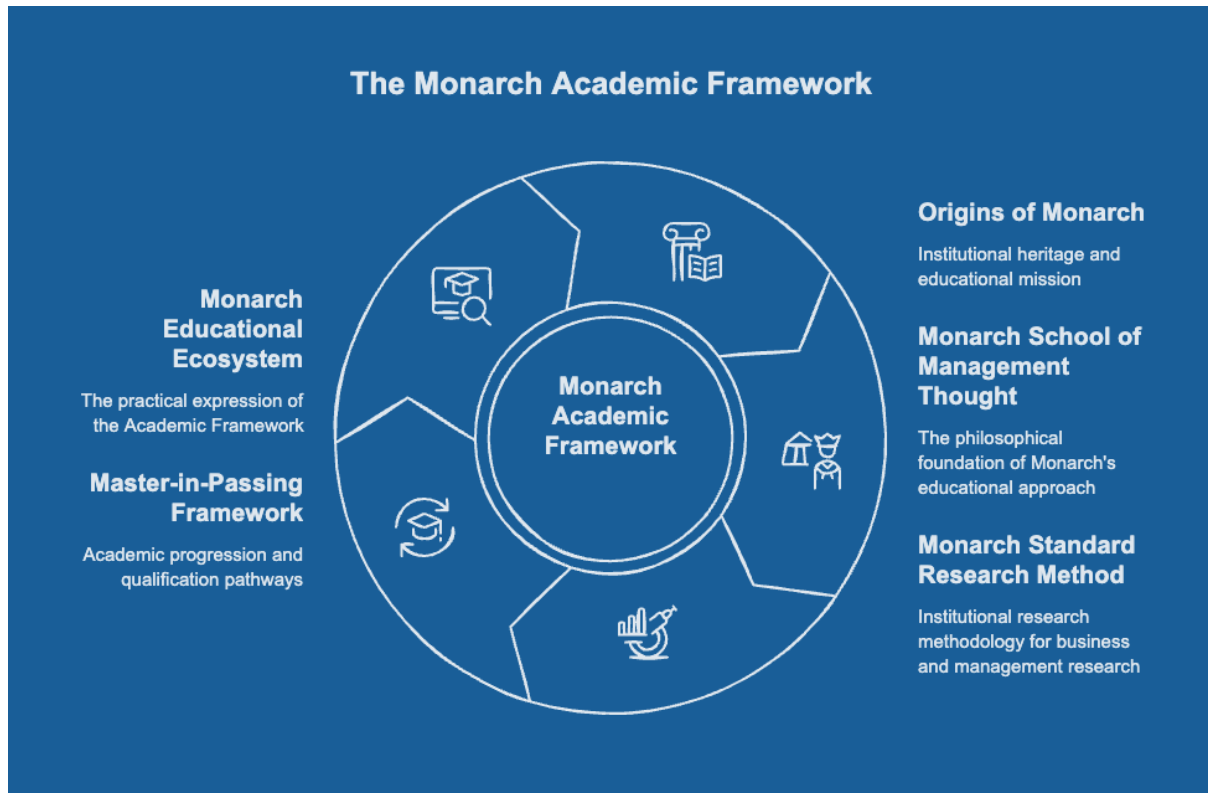
Integrated doctoral model

At Monarch Switzerland, doctoral education extends beyond the award of a degree. It is founded upon the Monarch Academic Framework—a coherent institutional framework that integrates educational philosophy, research methodology, academic progression, and scholarly development into a unified model for doctoral education.

Rather than viewing doctoral study as a collection of independent courses, research activities, and administrative processes, Monarch has deliberately developed an integrated institutional framework in which each academic foundation complements and reinforces the others. The result is the Monarch Educational Ecosystem—a coherent doctoral experience designed specifically for experienced professionals who aspire to become competent researchers, thoughtful scholars, and responsible leaders.



The Monarch Academic Framework is built upon five institutional foundations. Together these foundations establish the principles, methodologies, and academic structures that underpin the Monarch Educational Ecosystem. Each foundation serves a distinct purpose while contributing to the overall educational philosophy of the Institution. Together they explain not only what Monarch teaches, but how Monarch develops professional researchers and responsible leaders.



Origins

Every institution is shaped by its history. Monarch's origins explain the principles upon which the University was established and the evolution of its educational mission. These foundations continue to influence the University's commitment to independent scholarship, international perspectives, and the education of experienced professionals.

The Monarch School of Management Thought

Educational institutions are distinguished not simply by the subjects they teach, but by the philosophy that guides their approach to knowledge. The Monarch School of Management Thought articulates the Institution's distinctive perspective on management, leadership, responsible professional judgement, and scholarly inquiry. It provides the philosophical foundation upon which Monarch's educational programs are built.



The Monarch Standard Research Method (MSRM)

Research methodology frequently presents one of the greatest challenges facing doctoral candidates. Rather than requiring each candidate to construct an individual research process from first principles, Monarch has developed its own institutional research methodology specifically for business and management research. The Monarch Standard Research Method (MSRM) provides a structured, academically rigorous framework that enables candidates to concentrate their efforts on producing meaningful scholarly research.

The Master-in-Passing Framework

Doctoral study represents a significant professional and personal commitment. Monarch's Master-in-Passing Framework recognises that academic pathways are not always linear and provides structured flexibility while maintaining rigorous academic standards. The framework supports both successful doctoral completion through the award of a Master's degree in passing and, where appropriate, an orderly transition to a corresponding Master's degree should a candidate's circumstances change during the course of doctoral study.

The Monarch Educational Ecosystem

The Monarch Educational Ecosystem represents the practical expression of the Monarch Academic Framework. While the Framework defines the University's institutional philosophy, research methodology, academic pathways, and educational design, the Educational Ecosystem describes how these foundations operate together throughout the candidate's doctoral journey. The result is an integrated doctoral experience in which educational philosophy, research methodology, faculty guidance, academic workshops, scholarly development, and doctoral research function as a coherent whole.

Responsible Professional Judgement

The Monarch Academic Framework is ultimately directed toward the development of Responsible Professional Judgement (RPJ), the capacity to exercise informed, ethical, and evidence-based judgement in situations characterised by complexity, uncertainty, and competing stakeholder interests.

At Monarch Switzerland, professional competence extends beyond the acquisition of knowledge or technical expertise. Doctoral education seeks to develop professionals who are capable of integrating scholarly inquiry, critical analysis, practical experience, and ethical responsibility when making decisions that affect organisations, professions, and society.

Responsible Professional Judgement therefore represents the practical application of the Monarch School of Management Thought. It reflects the ability to evaluate evidence critically, appreciate multiple perspectives, balance competing



considerations, and arrive at decisions that are intellectually rigorous, professionally responsible, and socially informed.

The Monarch Academic Framework provides the institutional architecture through which this capability is developed. The Monarch Educational Ecosystem provides the educational environment in which it is cultivated through research, academic supervision, scholarly dialogue, and professional reflection. Together, they support the education of professional researchers and responsible leaders capable of making meaningful contributions throughout their careers.

From Framework to Educational Experience

The Monarch Academic Framework provides the institutional architecture for doctoral education at Monarch Switzerland. The Monarch Educational Ecosystem represents that framework in practice, bringing together educational philosophy, research methodology, faculty supervision, academic progression, and scholarly development into a unified educational experience.

For prospective candidates, the Framework provides confidence that doctoral study is supported by a coherent educational philosophy. For faculty, it establishes a common institutional approach to supervision and scholarly development. For employers, academic partners, and accreditation bodies, it demonstrates the deliberate integration of the University's educational principles, research methodology, and academic pathways into a unified doctoral ecosystem.

Ultimately, the Monarch Academic Framework is more than a model for doctoral education. It is the institutional expression of Monarch's commitment to educating professionals who combine scholarly inquiry with Responsible Professional Judgement. Through this integrated approach, Monarch seeks to develop graduates who are capable of advancing knowledge, informing professional practice, and making meaningful contributions to the organisations, professions, and societies they serve.



THE MONARCH ACADEMIC FRAMEWORK

Institutional Architecture for Doctoral Education

The Monarch Academic Framework brings together the institutional philosophy, research methodology, academic pathways, and educational structures that underpin Monarch's doctoral programs.

Its practical expression is the Monarch Educational Ecosystem: an integrated doctoral experience designed to educate **professional researchers and responsible leaders.**

