

Monarch Business School

Program Comparison Matrix

Category	Program	Abbreviation	Orientation	Core Focus / Outcome	Duration	Extension	Framework	Relationship / Pathway
APPLIED PROGRAMS	Doctor of Business Administration	DBA	Applied Doctorate	Executive-level applied research addressing real-world management challenges; focus on evidence-based practice and organizational impact	24 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual-Degree Pathway (MA + DBA)
	Doctor of Leadership	DOL	Applied Doctorate	Leadership and human-centered organizational transformation; integrates behavioral insight, ethics, and strategic practice	24 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual-Degree Pathway (MA + DOL)
	Doctor of Professional Studies	DProf	Applied Doctorate	Multidisciplinary professional inquiry leading to an applied project or portfolio of practice	24 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual-Degree Pathway (MProf + DProf)
	MA in Business Research	MA	Master's (Applied-Research)	Transitional research degree; focuses on academic writing, theoretical framing, and research methods	12 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Master-in-Passing or terminal award within applied doctorate pathways
THEORETICAL RESEARCH PROGRAMS	Doctor of Philosophy in Business Research	PhD	Academic Doctorate	Original theoretical contribution to business and management scholarship	36 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual-Degree Pathway (M.Phil. + PhD)
	PhD in Economics	PhD Econ	Academic Doctorate	Economic theory and policy research emphasizing interpretive and institutional approaches	36 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual-Degree Pathway (M.Phil. + PhD)
	Doctor of Social Science	DSS	Academic Doctorate	Research on societal and organizational dynamics; interdisciplinary focus on applied social inquiry	36 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual-Degree Pathway (M.Phil. + DSS)
	Doctor of Literature	D.Litt.	Academic Doctorate	Advanced research in CSR, ethics, leadership, and critical management studies	36 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual publication and manuscript pathways
	MPhil in Business Research	MPhil	Academic Research Master's	Advanced preparatory research degree emphasizing methodology and theory	18 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Master-in-Passing or terminal award within theoretical doctorate pathways
EXECUTIVE PROGRAMS	Doctor of Management	DMgt	Reflective Doctorate	A professional doctorate for senior managers and executives integrating leadership experience with structured reflection to generate practical frameworks and enduring managerial insight.	24 months	Optional 12 month extensions @50% Annual Tuition	Milestone Based	Dual-Degree Pathway (M.Prof + DMgmt)
	Executive MBA in Global Management	EMBA	Professional Master's	Strategic management, global leadership, and applied business strategy for senior professionals	12 months	Optional 12-month continuation at no additional tuition fee	Module Based	Stand-alone master's degree under Executive Ed.